What is JAG Corps 21?

JAG Corps 21 is the Air Force JAG Corps' enterprise-level efficiency program. It has two major elements:

First, it calls on everyone in the JAG Corps to continuously look for and propose the best possible ways to deliver legal services.

Second, it signifies senior leaders' willingness to adopt better ways of doing things, extending even to radical changes in processes and organization.

Since 2006, JAG Corps 21 has touched every major JAG Corps field of practice.

JAG Corps 21

Advances JAG Corps Priorities:

- Provide on-time, full spectrum legal services for Air Force operations.
- Develop and care for Total Force legal professionals and their families.
- Rapidly adapt our organization, manning, education, training, and legal information capabilities to surmount 21st Century challenges.

Office of The Judge Advocate General
1420 Air Force Pentagon
Washington DC 20330-1420
Phone: 703-614-5732
E-mail: af.jag@pentagon.af.mil

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Air Force Legal Services
in the Twenty-First Century

JAG Corps 21

Air Force JAG Corps

Legal Services for the 21st Century

"JAG Corps 21 draws strength from our heritage and incorporates the most innovative concepts for our future."

Lieutenant General Jack L. Rives, USAF
The Judge Advocate General

JAG Corps 21 Principles

JAG Corps 21 initiatives adhere to fundamental principles:

First, enhancing mission accomplishment -- improving the quality and speed of legal services -- is the primary objective.

Second, the on-scene, personal, and direct relationships that legal professionals have with commanders and clients -- traditional attorney-client bonds -- must be preserved.

Third, a sufficient force of well-trained JAGs, civilian attorneys, and paralegals must be maintained where day-to-day operations are at their peak -- at the installation level, both home station and deployed.

The installation legal office, as the face of the JAG Corps, continues to be the Airman's frontline provider of full-spectrum legal services.

A Culture of Innovation

JAG Corps 21 has created a new combination of centralized and dispersed military justice capabilities to enhance our fair and timely disciplinary system. This effort is aimed at creating new efficiencies in military justice processes. It includes instructor-litigators at The Judge Advocate General's School, geographically-dispersed prosecutors and military judges, and a regionalized defense counsel organization.

JAG Corps 21 features a new concept for The Judge Advocate General's School that expands its mission beyond education and training to become the hub of Field Support Center reachback. The School has restructured and expanded, resulting in improved education, training, research, professional writing, and legal assistance resources.

Capabilities for the Future

JAG Corps 21 features a network of specialized Field Support Centers (FSCs). They augment legal offices worldwide with:

- *on-call reachback support,*
- *the capability to perform tasks that are beyond the experience and expertise of the installation legal offices or that are best performed at FSCs, and*
- *emergency/crisis response resources.*

Ten FSCs are operational; each is different in size, mission, organization and function. Together, they:

- *streamline and augment processes for JAG Corps members and their customers,*
- *apply experts to tasks previously done by less experienced personnel,*
- *array people and resources where they are most needed,*
- *return hundreds of manpower authorizations to the Air Force, and*
- *recoup funds previously unrecovered.*